

2008 LSA Annual Conference



Perspectives on Governance

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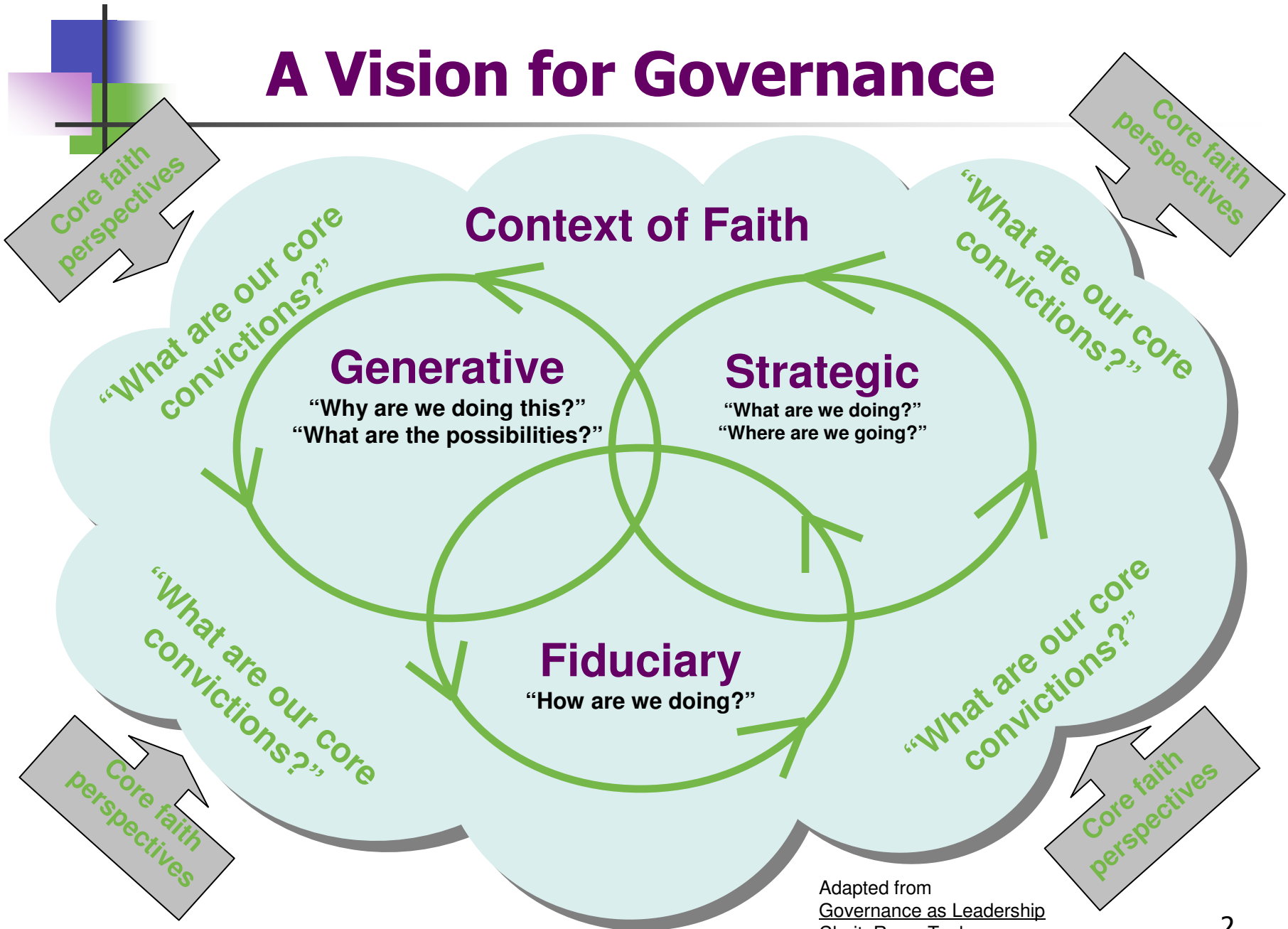
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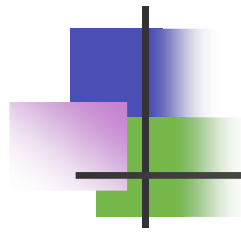
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A Vision for Governance



Adapted from
Governance as Leadership
Chait, Ryan, Taylor



Trends in Not-for-Profit Governance

Domain

Trailing Practice → Leading Practice

Orientation

Operational/tactical

Strategic - ends centered

Legal/Fiduciary
Responsibility

High trust/confident

High alert, attentive,
accountable

Planning

Distinctive roles for
Board/Management

Collaborative

Decision-making

Elongated

Compressed

Core focus

Mission

Mission, market and
margin - all three critical



Trends in Not-for-Profit Governance

Domain

Trailing Practice → Leading Practice

Board size

Larger

Smaller

Board Structures

Fixed

Flexible

Board Composition

Homogenous

Diverse

Trustee Perspective

Passionate/
Representative

Passionate/
Expertise



Trends in Not-for-Profit Governance

Domain

Trailing Practice → **Leading Practice**

Education

Event specific/informal

Ongoing/formal

Evaluation

Occasional/informal

Regular/formal